AN ARKUS INNOVATION STUDIOS PUBLICATION

PEOPLE & POSSIBILITIES

The Arkus Signal

GRANTS AND FUNDING OPPORTUNITIES WORTH PURSUING

FUNDING EDITION

ISSUE 14 SEPTEMBER 2026 · UPDATED 16 SEPTEMBER

ISSUE 01 / PRINT EDITION

GRANTS & RESEARCH FUNDING

A seat at the table. A foot in the door.

Humanity AI wants communities to shape the technology changing their lives. Citi Foundation wants low-income young people ready for work. Two AI grants, with different ideas of what progress requires.



A say in the decisions, not just a seat beside the technology.
AI-generated illustration; not a photograph of this project.

Humanity AI puts community decisions at the center. Citi Foundation backs nonprofits preparing young people for work. Both are new calls, but a proposal that fits one may miss the other.

Inside: twelve funding stories, including research for small companies in São Paulo, support for small patient organizations, and a challenge opening later this month.

PARTNERSHIP DESK / ARKUS INNOVATION STUDIOS

Pursue it with Arkus.

Have a call in mind? Let’s talk about the team it needs.

Arkus leads as prime
We lead the bid and coordinate the team. ↗

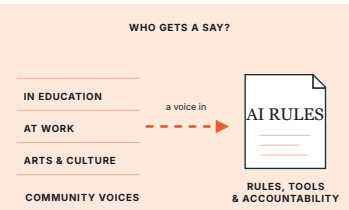
Arkus joins your team
Bring us in for part of the work as a subcontractor. ↗

First, we check whether the call allows that arrangement.

Email: nadia@arkusinnovationstudios.com

FOLLOW THE MONEY

Two very different bets on AI.



HUMANITY AI

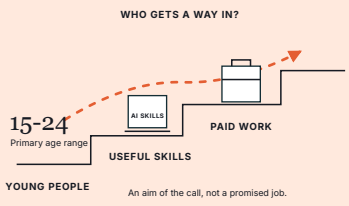
Let people shape what happens next.

Communities help guide how AI is built, governed or challenged. A project mainly teaching people to use AI tools will miss this call’s purpose.

$75,000 to $1 million

Apply by 21 October · 4:59 p.m. PT

Read the call & how to apply ↗



CITI FOUNDATION

Help young people find a way into work.

Nonprofits prepare low-income young people for an AI-shaped workplace, combining skills, digital access and employment support.

$500,000

Two-year grant · First application 6 October · noon ET

Rules & application steps ↗

Our illustration of each call’s purpose. The applicant rules differ too: Humanity AI permits an eligible US nonprofit to handle a grant for another project as its fiscal sponsor; Citi does not. Read the full applicant rules before applying.

Explore the opportunities ↓

NEW / US + COLLABORATORS

1 min read · Deadline in 35 days (as of 16 Sept)

A seat at the table is only the start

Humanity AI offers $75,000 to $1 million for US communities to help shape, govern or challenge AI. Teaching people to use the tools is not enough for this call.

Humanity AI · Communities Leading on AI



A say in the decisions, not just a seat beside the technology.
AI-generated illustration; not a photograph of this project.

A community can be taught to use an AI tool without ever being asked what it wants from it. Humanity AI is funding the missing conversation, and the work that follows. Its call asks communities in education, labor, and arts and culture to help direct projects that shape AI's place in their lives.

Projects mainly about learning to use AI tools, adopting them or doing research alone are excluded. Reviewers will examine the idea, the community's leadership, whether the work is achievable, its potential impact and the team's experience.

The work must center US communities. Eligible US nonprofits and qualifying Tribal governments can lead. A US fiscal sponsor can handle a grant for another project; foreign and for-profit organizations may collaborate but cannot lead. Applications close October 21 at 4:59 p.m. PT. The funder scheduled an applicant webinar for September 14; check the official page for any materials or updates.

THE OPPORTUNITY

$75k to $1m

For community-led work on AI

MARK YOUR CALENDAR

21 OCT

4:59 p.m. PT

Deadline in 35 days (as of 16 Sept)

Before you start US nonprofits, qualifying Tribal governments, or US fiscal sponsors that handle grants for other projects. Work must center US communities. Foreign and for-profit groups can collaborate, but cannot lead. The call covers three ways for communities to shape AI. Work mainly about learning to use tools, adopting them or doing research alone is excluded.

Official call & application details ↗ | Read the eligibility rules ↗ | Talk to Arkus about this opportunity ↗

NEW / BRAZIL + SELECTED MARKETS

1 min read · Deadline in 20 days (as of 16 Sept)

AI skills, with a paycheck in mind

Citi Foundation offers registered nonprofits $500,000 over two years to prepare low-income young people for work. Brazil is among the eligible markets.

Citi Foundation · Preparing Youth for AI



Learning matters when it connects to a life beyond the classroom.
AI-generated illustration; not a photograph of this project.

An AI skill has more value when a young person can put it to work. That is the practical concern behind Citi Foundation's fourth Global Innovation Challenge. It focuses mainly on low-income people aged 15 to 24, covering AI and human skills, digital access, and stronger nonprofit programs that help people into employment.

Brazil is included. US applicants must serve one of the listed locations. The organization applying must be a registered nonprofit in its own right; another nonprofit cannot apply on its behalf as a fiscal sponsor.

The first short application, called a letter of inquiry, is due October 6 at noon ET and must be in English. Later, applicants need an independent financial audit that meets Citi's rules. First-round reviewers will ask whether the project fits the call, can be carried out and could make a meaningful difference.

THE OPPORTUNITY

$500,000

Over 24 months

MARK YOUR CALENDAR

06 OCT

Noon ET · letter of inquiry

Deadline in 20 days (as of 16 Sept)

Before you start Registered nonprofits working with low-income young people, mainly ages 15 to 24. Brazil is included. US applicants must serve one of the listed locations. The nonprofit must apply itself; fiscal sponsors cannot apply for another group. The first short application, called a letter of inquiry, must be in English. A qualifying independent financial audit is required later.

Official call & application details ↗ | Talk to Arkus about this opportunity ↗

NEW / SÃO PAULO, BRAZIL

1 min read · Deadline in 22 days (as of 16 Sept)

One good result deserves another test

FAPESP offers up to R$500,000 for as much as 12 months of small-company research. The question must be technical; the research base must be in São Paulo.

FAPESP · PIPE Indústria do Futuro



The useful moment in research: a question the team cannot yet answer.
AI-generated illustration; not a photograph of this project.

A promising idea still leaves a company with work to do: find out whether it can succeed. FAPESP's PIPE Indústria do Futuro call offers up to R$500,000 for as much as 12 months of innovative research. It asks for a genuine technical challenge and the team and facilities to investigate it.

That work needs a home in São Paulo. The company must be Brazilian, have no more than 250 employees, and maintain a real headquarters or research unit in the state. A virtual address does not qualify. The researcher in charge must be a company partner and live in São Paulo. A company still being formed can apply under specific conditions.

The first proposal is due October 8, with no cutoff time stated in the call. Applicants invited to continue then have until December 9 for the full proposal.

THE OPPORTUNITY

Up to R$500k

Up to 12 months of research

MARK YOUR CALENDAR

08 OCT

Pre-proposal · time not stated

Deadline in 22 days (as of 16 Sept)

Before you start Brazilian for-profit companies with no more than 250 employees and a real headquarters or research unit in São Paulo. The lead researcher must be a company partner and live in the state. The project needs a genuine technical research challenge, a suitable team and facilities. Companies still being formed can apply under specific conditions.

Official call & application details ↗

Talk to Arkus about this opportunity ↗

NEW / PUGET SOUND, WASHINGTON

1 min read · No fixed deadline (as of 16 Sept)

A grant without a countdown clock

Norcliffe accepts applications year-round from eligible Puget Sound nonprofits. Its grants can support the everyday work of running an organization as well as a specific project.

The Norcliffe Foundation · Standard Grants



The everyday work of keeping a community organization running.
AI-generated illustration; not a photograph of this project.

Norcliffe gives Puget Sound nonprofits room to explain the work that needs doing. Applications are open year-round, and support can cover day-to-day running costs, programs and capital projects. The foundation's interests stretch from arts and education to health, research and basic needs. A useful organization does not have to invent a new program every time it needs support.

The amounts call for some perspective. Norcliffe says nearly 60% of its grants are $15,000 or less. The standard application handles requests up to $50,000; larger requests use a separate form that requires a conversation with the foundation. Every application needs a fundraising plan. Norcliffe generally wants to join other funders, and says it is rarely a project's largest donor.

The route is open to registered US charitable nonprofits working in the foundation's eleven-county area, including King County, and eligible projects with a nonprofit handling their grant as fiscal sponsor. Start with the eligibility quiz, then the full online application. There is no preliminary letter. Allow up to six months for a decision, and check the waiting period if the organization has applied before.

THE OPPORTUNITY

Award sizes vary

Nearly 60% of grants are $15,000 or less

OPEN FOR SUBMISSIONS

APPLY ANY TIME

Full application · no calendar deadline

No fixed deadline (as of 16 Sept)

Before you start US 501(c)(3) charitable nonprofits, or projects with a formal fiscal sponsor agreement. Work must primarily benefit Norcliffe's eleven Puget Sound counties. Complete the eligibility quiz. After a denial, wait at least 12 months; after a standard grant, 24 months from final payment; after a special grant, four years. Requests above $50,000 require a separate form and foundation contact.

Official call & application details ↗

Open the application portal ↗

Talk to Arkus about this opportunity ↗

ARKUS INNOVATION STUDIOS

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Updated 16 September 2026
Generated editorial scenes · approved team portraits

Prime or subcontractor partnerships
Email: nadia@arkusinnovationstudios.com

NEW / WA, OR, ID, UT + TRIBAL NATIONS

1 min read · Deadline in 5 days (as of 16 Sept)

The school day has room for care

Cambia offers $30,000 to $50,000 for school health programs shaped by students and families in four Western states and Tribal communities. The school connection is essential.

Cambia Health Foundation · Resilient Children and Families 2026



School health involves the people students already turn to.
AI-generated illustration; not a photograph of this project.

For a student, getting help can mean finding a ride, missing class and fitting an adult's calendar. Cambia wants more care available where young people already spend their day. Its 2026 Resilient Children and Families call backs school health services, with particular attention to mental, social and emotional well-being.

The foundation wants students and parents to help shape the work. Peer support, mentoring between older and younger students, counseling and links to community care are among its examples. Established programs get priority. A new idea can qualify, but it needs strong school support and a believable plan to keep going. A school's name on a proposal is only the beginning of that relationship.

Applicants must be tuition-free public schools or eligible nonprofit partners serving Oregon, Washington, Idaho, Utah or Tribal Nations in those states. The call permits eligible organizations to apply on another group's behalf. Grants are expected to run for up to two years. One application is allowed per organization or collaboration, and overhead charged as indirect costs is capped at 10%. The full online application is due September 21 at 5 p.m. Pacific.

THE OPPORTUNITY

$30k to $50k

Up to 24 months of school health work

MARK YOUR CALENDAR

21 SEP

5 p.m. Pacific · full application

Deadline in 5 days (as of 16 Sept)

Before you start Tuition-free public elementary through high schools, or eligible US charitable nonprofit partners, serving Oregon, Washington, Idaho, Utah or Tribal Nations within those states. The school connection is mandatory. One application per organization or collaboration. Established services receive priority; new work needs strong school support and a viable way to continue. Indirect costs are capped at 10%.

Official call & application details ↗ Open the application portal ↗ Talk to Arkus about this opportunity ↗

NEW / GLOBAL · US AND BRAZIL ELIGIBLE

1 min read · Deadline in 13 days (as of 16 Sept)

A smaller bill for reading a germ's genes

Gates and Temasek are backing simpler ways to read disease-causing organisms' genetic material. Grants reach $800,000, with a target of roughly $1 to $10 per sample.

Grand Challenges · Low-Cost Pathogen Sequencing



A practical goal: bring useful sequencing tools within reach of more laboratories.
AI-generated illustration; not a photograph of this project.

A laboratory can own a sequencing machine and still find routine use too expensive. This Grand Challenges call asks researchers to lower the cost of reading a disease-causing organism's genetic material, while keeping the results useful for public health. The target is roughly $1 to $10 per sample. The ambition is easier access to reliable information in low- and middle-income countries.

The Gates and Temasek foundations are funding the call, managed by the United Nations Foundation. Three grant levels match the work's maturity: up to $300,000 for early testing, $600,000 for further development and $800,000 for advanced work. The first two allow up to 24 months; the third allows up to 36. About 15 awards are expected. Better methods are the point: buying supplies more cheaply, on its own, will not qualify.

Eligible organizations worldwide can apply, including companies, nonprofits and research institutions in the US and Brazil. Individuals cannot. The initial submission allows three pages for the proposal and one for the budget. It closes September 29 at 11:30 a.m. PDT. Read the access and disclosure rules first: the funder explicitly says to leave proprietary information out.

THE OPPORTUNITY

Up to $800k

Three tiers: $300k, $600k and $800k ceilings

MARK YOUR CALENDAR

29 SEP

11:30 a.m. PDT · initial proposal

Deadline in 13 days (as of 16 Sept)

Before you start Research institutions, nonprofits, companies, international organizations, government agencies and academic institutions worldwide. US and Brazilian entities may apply, subject to the published eligibility and sanctions rules. The work must improve sequencing methods for public-health use. Individuals and organizations treated as individuals for US tax purposes are ineligible. Only one lead application per investigator. Apply the funder's access rules and exclude proprietary information.

Official call & application details ↗ Open the application portal ↗ Talk to Arkus about this opportunity ↗

UPCOMING / GLOBAL CHALLENGE

1 min read · Opens in 6 days (as of 16 Sept)

The next challenge: making a living

MIT Solve's Economic Prosperity challenge opens September 22. The preview names jobs, housing, financial security and fair access to digital life; full terms still need checking.

MIT Solve · Economic Prosperity 2027



Technology meets an everyday need: access to work, housing and financial stability.
AI-generated illustration; not a photograph of this project.

Work, a home and financial security sit at the center of MIT Solve's next Economic Prosperity challenge. Its preview points to technology-based solutions, including fair access to digital life. The 2027 challenge opens September 22 at 9 a.m. EDT.

The published closing date is November 2 at noon EST. The fuller picture comes when applications open: who can apply and what an award would provide remain unconfirmed here. Until those rules appear, this belongs on the calendar for a closer look.

THE OPPORTUNITY

Details to come

Check award terms when applications open

APPLICATIONS OPEN

22 SEP

Opens 9 a.m. EDT

Opens in 6 days (as of 16 Sept)

Before you start Technology-based ideas addressing jobs, housing, financial security or fair access to digital life. Applications have not opened. The published closing date is November 2 at noon EST. Eligibility and award terms need checking when the full call opens.

Official call & application details ↗

Talk to Arkus about this opportunity ↗

STILL OPEN / US NONPROFIT ROUTE

1 min read · Deadline in 15 days (as of 16 Sept)

Small budgets, a bigger voice in health research

PCORI offers up to $300,000 over two years to help small nonprofits take part in research comparing care options. Existing patient and researcher relationships matter.

PCORI · Small-organization research capacity



Research begins to change when people with lived experience join the conversation.
AI-generated illustration; not a photograph of this project.

A small nonprofit may know the people affected by a health question long before it has the means to take part in researching it. PCORI's award helps smaller groups build that ability. Applicants must already have relationships with researchers, patients and other relevant people.

PCORI draws a firm line around "small." The average annual operating budget across the last two financial years must be no more than $1.5 million. Previous PCORI Engagement Awards must total no more than $125,000, excluding payments for work on another organization's award.

US nonprofits with 501(c)(3) tax-exempt status can apply, as can a fiscal sponsor handling the grant. The first short proposal, called a letter of intent, is due October 1 at 5 p.m. ET. Applicants cannot also apply to other Engagement Award calls in the same cycle. Full applications are by invitation, due January 11, 2027.

THE OPPORTUNITY

Up to $300k

Over two years

MARK YOUR CALENDAR

01 OCT

5 p.m. ET · letter of intent

Deadline in 15 days (as of 16 Sept)

Before you start US nonprofits with 501(c)(3) tax-exempt status, or a fiscal sponsor handling the grant. Average annual operating budget must be $1.5 million or less across the last two financial years. Past PCORI Engagement Awards must total no more than $125,000, excluding payments for work on another group's award. Existing relationships with researchers, patients and other relevant groups are required.

Official call & application details ↗

Talk to Arkus about this opportunity ↗

The original eight stories were checked September 13. Four additions follow, checked September 15. Still-open and approaching deadlines remain in view. Amounts stay in the funder's currency. Dates are in 2026 unless stated. MIT Solve is a forthcoming opening, not an application you can submit yet.

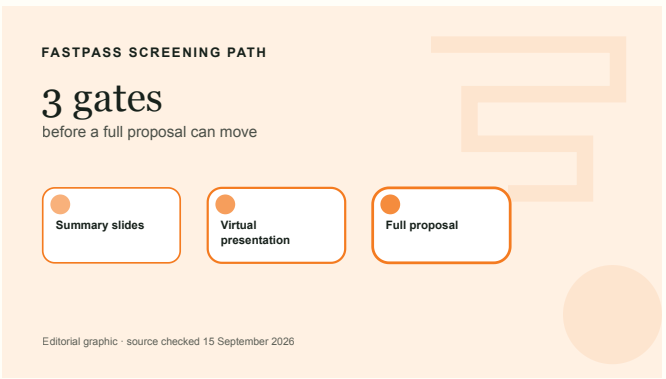
NEW ADDITION / UNITED STATES + PERMITTED COLLABORATORS

2 min read · Deadline in 5 days (as of 16 Sept)

Read the medicine through the box.

ARPA-H wants near-real-time screening through pharmaceutical packaging. The mandatory summary slides are due September 21 at 4 p.m. ET.

ARPA-H · FASTPASS (ARPA-H-SOL-26-160)



The mandatory summary is a gate, not an optional preview.
Editorial graphic based on the cited official source.

Opening a shipment should not be the only way to learn whether the medicine inside is what the label promises. FASTPASS seeks tools that can screen pharmaceutical products and ingredients through their packaging, quickly enough to work at ports and other supply-chain checkpoints.

The program has two technical areas. One covers field-ready sensing systems. The other covers the analytics, AI models and integrated software needed to make sense of weak or noisy signals. Proposers may address one or both.

ARPA-H expects multiple milestone-based agreements, but it has published no award range. Universities, nonprofits and companies can lead. The first gate is firm: submit the prescribed slides, then take part in the virtual presentation. Without that step, there is no full proposal.

THE OPPORTUNITY

Terms negotiated

Multiple milestone-based agreements anticipated

MARK YOUR CALENDAR

21 SEP

4 p.m. ET · mandatory summary

Deadline in 5 days (as of 16 Sept)

Before you start Universities, nonprofits, small businesses and other commercial entities may respond if they meet the requirement and are not suspended or debarred. Register in ARPA-H Solutions and include at least one participant from every proposed team organization in the virtual summary presentation. A valid UEI and active SAM.gov registration are required for the full proposal.

Official information ↗

Talk to Arkus about this opportunity ↗

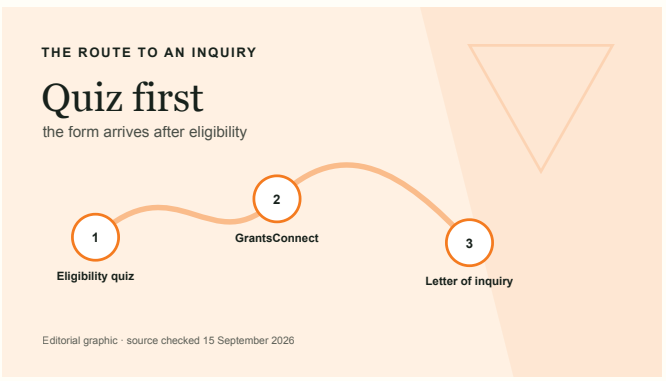
NEW ADDITION / UNITED STATES; NATIONAL REACH OR REGIONAL WORK IN ILLINOIS

2 min read · Deadline in 47 days (as of 16 Sept)

Aging well needs an audience.

RRF supports nonprofits that spread useful knowledge about aging. The first step is an eligibility quiz, followed by a November 2 letter of inquiry.

RRF Foundation for Aging · Knowledge Sharing & Awareness Raising Grants



The eligibility quiz is the entrance to the application, not a side exercise.
Editorial graphic based on the cited official source.

A useful model does not travel by itself. RRF funds the work of explaining, teaching and sharing ideas that can improve life for older adults and their caregivers.

The grant can support learning communities, dissemination of tools and practices, awareness campaigns, and journalism or media that is part of a larger project. Work must address age equity, caregiving, economic security, housing or social connection, with an intentional focus on people age 60 and older.

Eligible nonprofits must propose national work or regional work in Illinois. The funder does not publish an award range, so the request has to be built from the proposed work rather than reverse-engineered from an advertised ceiling. The required eligibility quiz comes before the letter of inquiry.

THE OPPORTUNITY

No range published

Build the request from the proposed work

MARK YOUR CALENDAR

02 NOV

Cutoff conflict · confirm with RRF

Deadline in 47 days (as of 16 Sept)

Before you start US nonprofits proposing work intentionally focused on people age 60 and older, with national reach or regional reach within Illinois. Complete the mandatory eligibility quiz to unlock the inquiry form and establish a GrantsConnect account before submitting.

Official information ↗

Talk to Arkus about this opportunity ↗

NEW ADDITION / UNITED STATES + LIMITED INTERNATIONAL ELIGIBILITY

2 min read · No fixed deadline (as of 16 Sept)

The deadline is fit, not Friday.

The Commonwealth Fund accepts rolling inquiries for health-care research, practice and policy. Most applicants hear whether to continue within about six weeks.

The Commonwealth Fund · Grants and rolling Letter of Inquiry



Published bands describe review routes; they do not guarantee an award. Editorial graphic based on the cited official source.

There is no general countdown clock here. The Commonwealth Fund accepts short inquiries throughout the year for work that can improve health-care access, delivery, affordability, policy or equitable outcomes.

The strongest ideas clarify a neglected problem, test a practical model, examine a policy or spread an approach that has already shown promise. Basic biomedical research, capital projects, existing deficits and stand-alone major media projects are outside the usual remit.

The first document is a letter of inquiry, not a full proposal. Small and intermediate requests are considered monthly. Larger requests go to the board and take longer to develop. Published averages describe past grants, not what a new applicant will receive.

THE OPPORTUNITY

Up to $250,000

Small and intermediate requests considered monthly

MARK YOUR CALENDAR

ROLLING

Choose a reminder date

No fixed deadline (as of 16 Sept)

Before you start Primarily tax-exempt organizations proposing independent health-policy research or practical improvements to health-care systems. International organizations may be considered. Submit a concise letter of inquiry through the grants portal. Do not prepare a full proposal unless invited, and do not submit a full budget at the inquiry stage.

Official information ↗

Talk to Arkus about this opportunity ↗

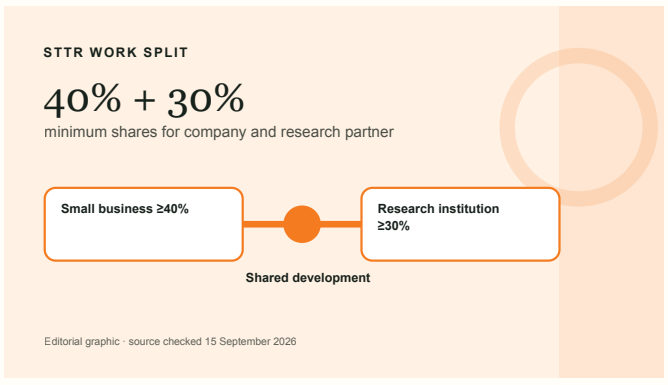
NEW ADDITION / UNITED STATES SMALL BUSINESS + NONPROFIT RESEARCH PARTNER

2 min read · Deadline in 111 days (as of 16 Sept)

The partner is in the mechanism.

NIH's STTR route funds US small businesses developing health technology with a nonprofit research institution. The next application date is January 5.

NIH · Parent STTR (R41/R42), PA-27-102



The research partnership is a structural rule of STTR. Editorial graphic based on the cited official source.

STTR is not a grant that a company can bolt a university onto at the last minute. The research partnership is part of the mechanism: the small business performs at least 40 percent of the work, and one qualifying nonprofit research institution performs at least 30 percent.

Phase I tests feasibility. Phase II advances the research toward a commercial product. Fast-Track and Direct-to-Phase-II routes are also available when the evidence and development stage support them. The award always goes to the small business.

Budgets depend on the NIH institute and topic. General limits begin at about $323,000 for Phase I and $2.15 million for Phase II, while several institutes publish higher limits. The registration chain is substantial, and one account may take two weeks. January is distant only if the registrations already exist.

THE OPPORTUNITY

$323k / $2.15m

General Phase I / Phase II guidelines

MARK YOUR CALENDAR

05 JAN

5 p.m. applicant local time

Deadline in 111 days (as of 16 Sept)

Before you start A US-owned and operated small business with no more than 500 employees must apply and receive the award. A qualifying nonprofit research institution is mandatory. Confirm the NIH institute and formal partner, then complete SAM.gov, UEI, SBA Company Registry, Grants.gov, eRA Commons and ORCID registrations before submission.

Official information ↗

Talk to Arkus about this opportunity ↗

Two heads need a method

Human judgment and AI can help each other. The useful question is how, and compared with what.

A person plus an AI system sounds like an upgrade. Sometimes it is. The plus sign is doing rather a lot of unpaid work.

In a 2024 review in Nature Human Behaviour, Michelle Vaccaro and colleagues examined 106 experiments that compared people working alone, AI working alone and the two working together. On average, the combined teams beat people working alone. They performed worse than whichever solo performer was better. Helping a person improve and producing the best result available are different achievements.

The kind of work mattered. When choosing among fixed options, the combined teams did worse than the stronger solo performer. Creating content looked more promising, but the evidence did not establish a clear win over the better solo result. The authors see scope for better collaboration, rather than a reason to abandon it.

This is a study of published experiments from January 2020 through June 2023, not a league table of today's models. Differences between experiments, and the possibility that some results went unpublished, limit how widely its averages can be applied. A promising pattern still needs testing in the work you actually do.

Imagine a museum rewriting its visitor instructions. In this hypothetical test, a staff member drafts one version, an AI drafts another, and a person using AI makes a third. Visitors try the instructions without being told who wrote them. Compare whether people find their way, what errors remain and how much staff time each version takes. Agree on those measures before admiring the prose. If the combination wins, examine what each contributor did well. If it loses, changing the division of work may be more useful than adding another tool.

COMPARE THE SAME TASK

Person alone

Use the same measures for all three.

COMPARE THE SAME TASK

AI alone

Use the same measures for all three.

COMPARE THE SAME TASK

Working together

Use the same measures for all three.

Research: Vaccaro, Almaatouq and Malone, Nature Human Behaviour (2024): When combinations of humans and AI are useful ↗ The museum example is hypothetical.

OPINION / THE EDITOR'S VIEW

People are not a default setting

A school, a workplace and an arts organization can all be offered the same AI tool. That does not mean they need the same thing from it. Humanity AI makes a useful distinction by excluding projects mainly about teaching people to use tools or encouraging adoption. Communities can ask harder questions: who makes the rules, whose work is affected, and what happens when a tool gets something wrong? There should be money for that work. Citi's call has another job to do: help young people prepare for employment. Both ambitions deserve attention. An application gets weaker when it blurs them just to fit the funding on offer.

The remarkably small idea lab.

Three choices. One useful nudge. There is no prize for sounding clever.

Your prototype works once. What happens next?

- ◯ Try it again under different conditions.
- ◯ Watch someone else use it.
- ◯ Work out how to keep it running.

You have one week left. Where does it go?

- ◯ Test the weakest assumption.
- ◯ Listen to the people affected.
- ◯ Make the work repeatable.

Pick one slightly awkward question.

- ◯ What would prove us wrong?
- ◯ Whose day would actually improve?
- ◯ Who handles the morning after?

Mostly first answers? Run another test. Mostly second answers? Invite another voice. Mostly third answers? Plan the morning after. One of each? Put all three jobs in the plan.

A playful editorial prompt. Your answers stay in this browser.

Between the lines.

Three scenes, each sparked by an opportunity in this week's editions.

More chairs



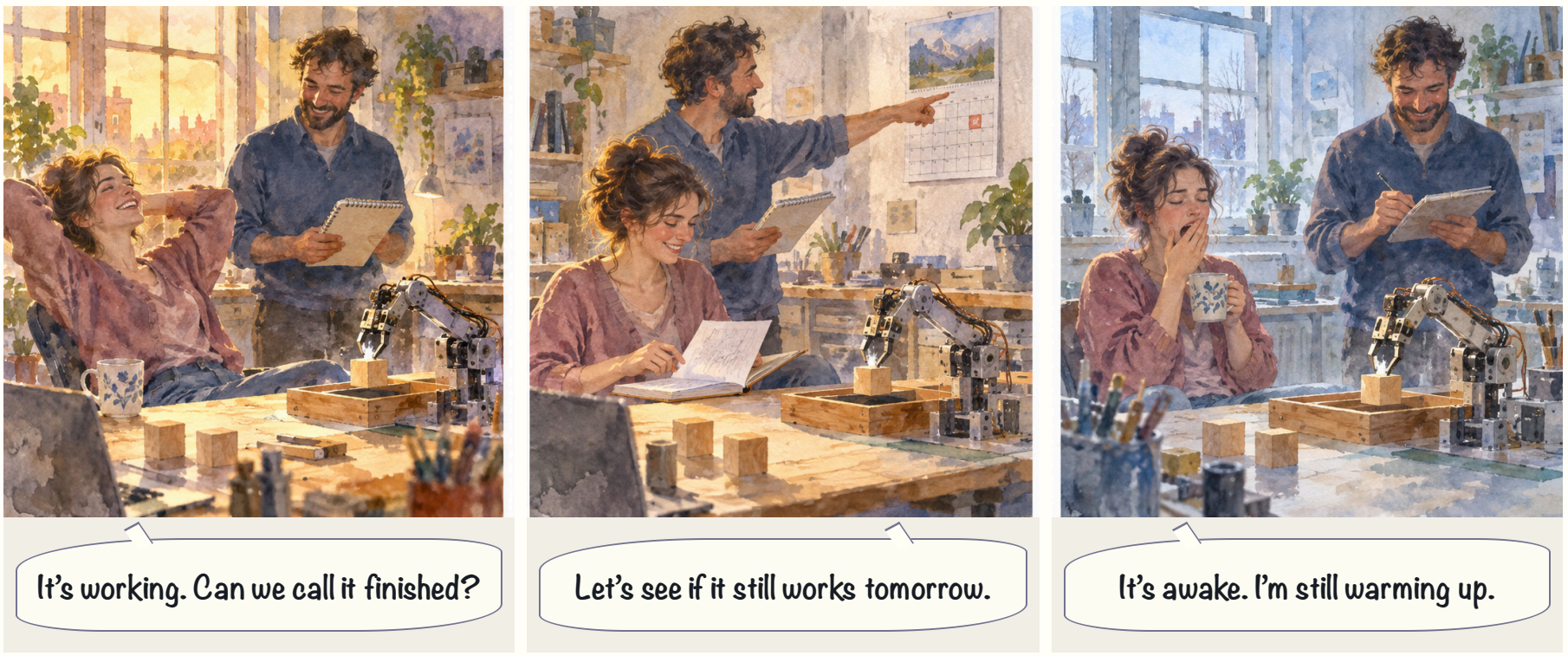
Humanity AI backs communities shaping how AI affects their lives. Official opportunity details ↗

AFTER THE APPLAUSE



Energy Trust's request covers making the courses and keeping the learning system running. Official opportunity details ↗

One more morning



Inspired by FAPESP PIPE's support for small-business research in São Paulo. Official opportunity details ↗

Two grants. Different jobs.

WATCH THE STORY / 24 SECONDS

THE ARKUS SIGNAL

FUNDING / 14 SEP 2026

Two calls. Two different missions.



HUMANITY AI

$75,000 to $1 million

Communities help shape AI.
Apply by 21 October · 4:59 p.m. PT



CITI FOUNDATION

$500,000 over two years

Young people prepare for work.
First application: 6 October · noon ET

AI-generated editorial illustrations, not photographs of these projects.

A short guide to the different aims of Humanity AI and Citi Foundation. Silent, with on-screen captions. Photographs are generated illustrations.

ABOUT ARKUS

MEET THE FULL TEAM ↗

Meet Arkus Innovation Studios

Big ideas are welcome. So are the awkward questions.



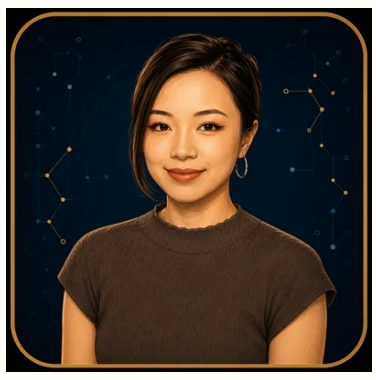
Chandler Lewis
Founder · Managing Director



Walter Benadof
Partner · Global Markets and Investments



Nadia Lerouge
Deputy Managing Director



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Partner · Design and Innovation Strategy



Aarav Ghai
Research Analyst

Arkus Innovation Studios helps founders, investors and business teams decide what deserves their time and money, then put promising ideas to work. We examine ventures and products, compare competing opportunities and build practical AI systems. Curiosity gets an idea into the conversation. Evidence decides what happens next.

Our **Startup Diagnostic** takes a close look at one venture or product. The **Portfolio Diagnostic** compares several. An **AI Workflow Roadmap** starts with how a team actually works, identifies a task worth improving and produces a clear roadmap with a 30-60-90 day plan. Before setting that path, we check what data is available, where a person needs to review the result and what could prevent the tool from being useful.

Bring Arkus an idea to examine
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The useful output is a clear recommendation: keep going, change course or stop. Each comes with reasoning the team can examine. An attractive idea deserves serious attention. It does not automatically deserve a larger budget.

If a funding call here connects with your work, send its public link, your idea and the part your organization can lead. We can discuss Arkus leading as prime contractor or contributing an agreed part as a subcontractor, where the rules allow and the partners agree. A grant reserved for nonprofits still needs an eligible lead. Start with the question you want to investigate; we can explore the right working arrangement from there.